

The Payback of Safety and Justifying Expenditures for Safety Improvements

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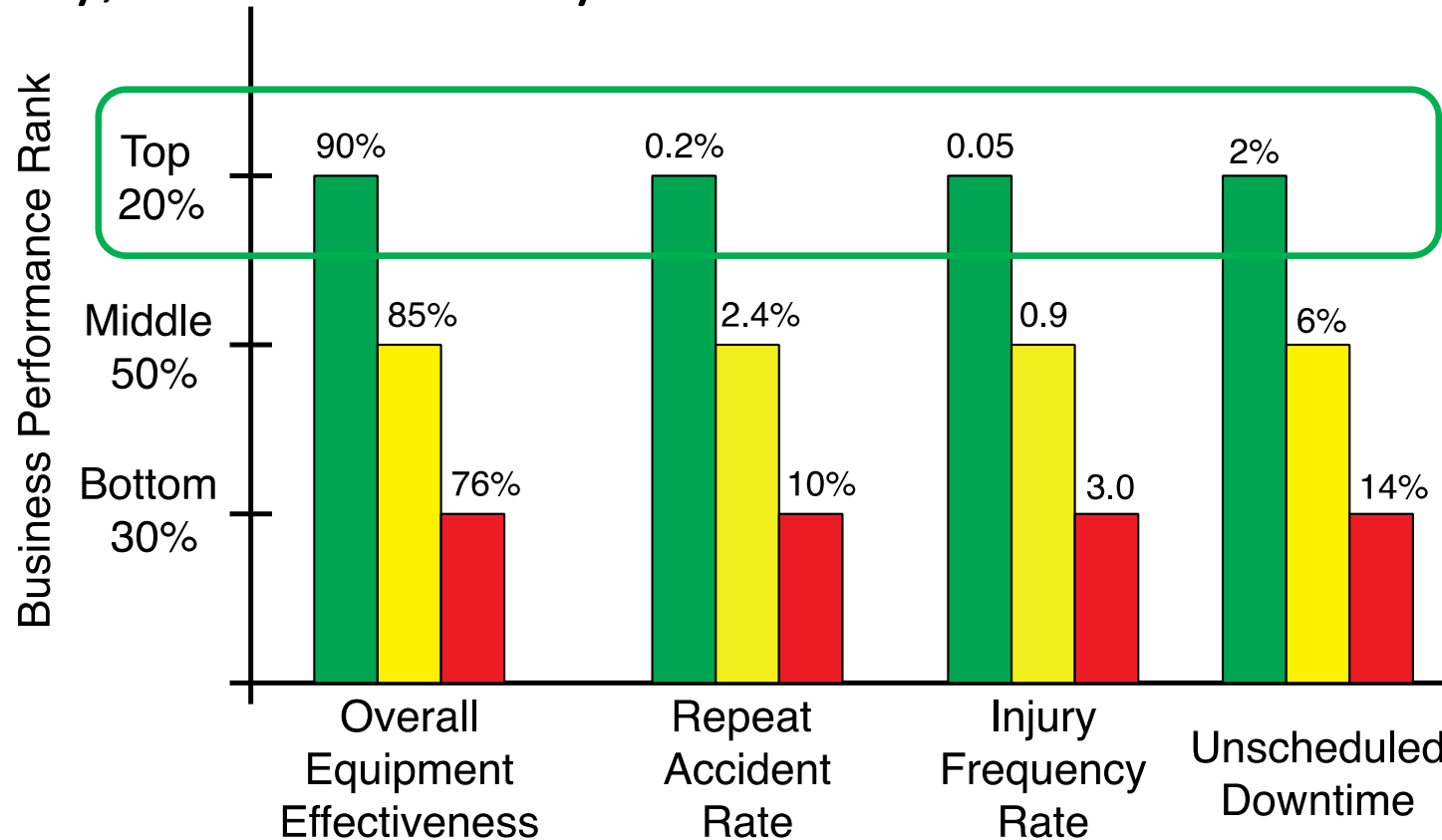


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RETURN ON CONVEYOR SAFETY

- How does the Maintenance or Operations Manager convince the Plant Manager to spend money from the annual budget for safety improvements?
- How does the Plant Manager influence Corporate to prioritize safety improvements?
- How does an Engineering firm persuade the owner to spend more on design and equipment up front to reduce risk?

Safety, Productivity & Business Performance



A Case History: Coeur Rochester



Improving Transfer Point Performance in Hard Rock Mines
Richard Shields



Conveyor B



- Carries Ore from the Secondary Crusher (Cone or Grizzly) to the Surge Pile Stack.
- 1500 TPH of 4 inch (100 mm)-Minus Ore.
- “Most Improvement Potential”
(= *‘Had the Most Problems’*)

Conveyor	
Belt width	48 inches
Belt speed	386 fpm
Troughing angle	35 degrees
CEMA class/roll diameter	D / 6 inches
Length of chute wall	40 feet
Material	
Material type	Silver ore
Material size	4-inch minus

Conveyor B Specifications

The Problems of Conveyor B



- Severe Dust and Spillage
- Buried Idlers = *Shorter Life for 'Cans' and Bearings*
- Excessive Cleanup Costs: *5-10 man-hours a day, 7 days a week.*
- Safety Risks *Cleanup Workers Close to Operating Conveyors.*
- Air Quality Concerns

The Completed Project



New

- External Wear Liner
- Belt Support Cradles
- Multiple-Layer Sealing Strip
- Tail Sealing Box



RETURN ON INVESTMENT (ROI) BASED ON DIRECT EXPENSE REDUCTION

- Savings = 60 Man Hours/Week X 40 Weeks X \$50

$$= \$120,000$$

- Rebuilt Transfer Point Cost = \$120,000
- ROI = Savings/Cost = \$120,000/\$120,000 = 1 or 100%
- Years To Payback = 1.0

NPV = Net Present Value of a Series of Cash Flows

t = Time Period (y)

T = Number of Time Periods Analyzed (y)

Cash Flows = Savings - Costs for each Time Period (\$)

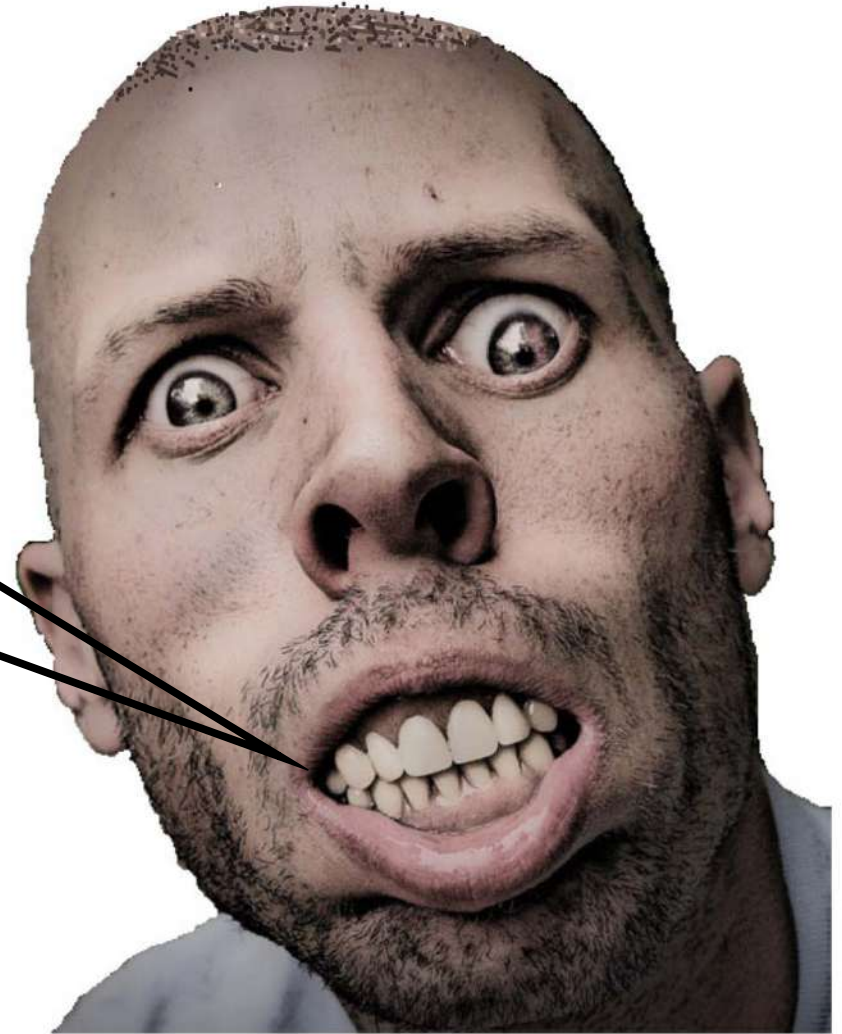
i = Discount Rate [Cost of Money] (decimal or %)

$$\text{Net Present Value: } NPV = - \text{Initial Investment} + \sum_{t=1}^T \frac{\text{Cash Flows}_t}{(1+i)^t}$$

$$NPV() = - \text{Initial Investment} + \left[\frac{\text{Cash Flow Year 1}}{(1+\text{Cost of Money})^1} + \frac{\text{Cash Flow Year 2}}{(1+\text{Cost of Money})^2} + \dots \right]$$

	Year 1	Year 2	Year 3	Year 4	Year 5
Annual Savings on Labor	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
Annual Maintenance Cost	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Net Cash Flow	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
Discount Rate	5%				
Net Present Value of Cash Flows =					\$467,242
5 Year ROI = Net Present Value Minus Initial Investment =					\$356,242

\$356,242
Are You Crazy!



RETURN ON CONVEYOR SAFETY REDUCTION OF RISK

$$\text{Risk} = \text{Probability} \times \text{Severity}$$

- Probability = Chance of an Incident (i.e. Injury Frequency Rate)
- Severity = Cost of Incident (i.e. Cost of the Injury)
- Use NPV to Compare Cash Flow before and after Investments

RISK REDUCTION

EXPOSURE REDUCED FROM

70 HOURS PER WEEK TO 10

RISK REDUCTION = $60\text{h}/70\text{h} = 86\%$

COMPANY COST PER INCIDENT

	Fatal Accident Cost	Lost Time Accident Cost	First Aid Incident Cost	Fatal Disease Cost
Established Market Economies	\$2,750,000	\$150,000	\$2,750	\$160,150
Former Socialist Countries	\$500,000	\$28,000	\$500	\$29,120
India	\$60,000	\$3,000	\$60	\$3,140
China	\$100,000	\$6,000	\$100	\$5,820
Other Asian & Islands	\$1,000,000	\$56,000	\$1,000	\$58,200
Sub Saharan Africa	\$210,000	\$12,000	\$200	\$12,230
Latin America & Caribbean	\$600,000	\$33,000	\$600	\$31,400
Middle Eastern Crescent	\$1,140,000	\$64,000	\$1,100	\$59,740
World Average Rate	\$795,000	\$44,000	\$789	\$46,300
Accident Costs Based on sources for US, CAN, AUS and International Labour Organization estimated values. Cost of Fatal Diseases based on <i>The Cost of Work-related Injury and Illness for Australian Employers, Workers and The Community: 2005-06</i> , Australian Safety and Compensation Council as the World average and factored by fatal accident cost.				

GLOBAL FATALITY & INJURY RATES

Rates per 100,000 Industrial Workers per Year				
	Fatal Accidents	Lost Time Accidents	First Aid Incidents*	Fatal Diseases
Established Market Economies	3.8	2,900	8,700	67.0
Former Socialist Countries	9.5	7,250	21,750	80.9
India	9.0	6,900	20,700	59.0
China	12.2	9,300	27,900	52.2
Other Asian & Islands	18.5	14,100	42,300	43.0
Sub Saharan Africa	19.1	14,500	43,500	75.5
Latin America & Caribbean	18.0	13,700	41,100	49.4
Middle Eastern Crescent	13.3	10,150	30,450	89.3
World Average Rate	12.7	9,725	29,175	63.0
<i>Introductory Report: Decent Work – Safe Work, Dr. J. Takala, International Labour Office, Geneva</i> XVIIth World Congress on Safety and Health at Work Orlando 2005 *First Aid Incidents estimated to be 3 x Lost Time Accidents.				

Probable Annual Safety Risk Costs

Probability of Fatal Incident = 3.8/100,000 per Worker per Year

Direct Cost of Fatal Incidents = \$2,750,000

Probable Fatal Accident Cost = $3.8/100,000 \times \$2,750,000 = \104.50
 $\$104.50 \times 86\% = \898

Incident	Risk Reduction	Probability per 100,000 Workers	Cost per Incident per Worker	# of Workers Exposed	Annual Probable Cost
Fatal	86%	3.8	\$2,750,000	10	\$898
Lost Time	86%	2900	\$150,000	10	\$37,410
First Aid	86%	8700	\$2,750	10	\$2,058
Disease	86%	67	\$160,150	10	\$922
Total Annual Probable Cost of Accidents & Disease					\$41,228

	Year 1	Year 2	Year 3	Year 4	Year 5
Annual Savings on Risk Reduction	\$41,228	\$41,228	\$41,228	\$41,228	\$41,228
Cost of Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Net Cash Flow	\$31,228	\$31,228	\$31,228	\$31,228	\$31,228
Discount Rate	5%				
5 Year Net Present Value of Risk Reduction =					\$135,461
5 Year Return on Conveyor Safety = NPV – Initial Cost					\$15,461

$$\text{ROI} = \text{Savings/Cost} = 135,461/120,000 = 1.13$$

Additional Tangible Savings

25 to 30% Increase in Component Life
Increased Availability
Increased Production

Potential Less Tangible Savings

Better Labor Utilization
Fewer Citations
Higher Morale

FOUNDATIONS™ FOR CONVEYOR SAFETY



The Mission:
To Improve Conveyor Safety

6 Sections, 35 Chapters:

- I. Hazards Of Belt Conveyors
- II. Hardware Solutions
- III. Safe Work Practices
- IV. Risk Analysis
- V. Building Better Conveyors
- VI. The Payback

<https://www.martin-eng.com/content/product/690/safety-book/>

Direct Cost Savings are Important but,
Harder and Harder to Find.

Returns on Conveyor Safety are Real:

- Saves Lives
- Improves the Environment
- Increases Profits

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